



**Doosan Babcock**

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**To whom it may concern**

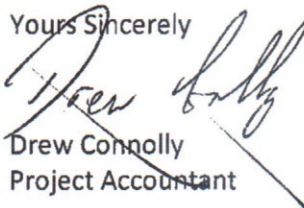
**RE: Character reference for Richard Byrom**

It is with great pleasure that I recommend Richard Byrom. Richard worked with me at Doosan Babcock when we were implementing Oracle E-Business Suite and was with us from August 2012 to July 2013. In particular he worked with me to implement a custom set of forms and reports as part of a Project Forecasting module which integrated with Project Costing and Billing. His responsibilities included: -

- Liaising directly with stakeholders across a diverse range of business and technology functions
- Reviewing and approving detailed Solution Design Documents, and verifying that they provide the required clarity and explanation of the solutions to requirements
- Reviewing and approving functional specifications for data migrations, reporting & analyses, systems integrations, and customisations to standard packaged software and verifying that they provide the required clarity and explanation of the solutions to requirements
- Working with the Infosys team (Implementing Partner) to translate the Business Requirement documents into Functional and System documentation and ensure most efficient use is made of standard Oracle functionality
- Working with Infosys to ensuring the most efficient solution was identified where bespoke functionality was required
- Acting as a bridge between the Doosan business team and the Infosys team
- Assisting with the development and execution of testing scenarios for Conference Room Pilot (CRP), System Integration Testing (SIT) and User Acceptance Testing (UAT)
- Training and educating business users on the workings of the Project Forecasting module
- Working with the data migration team to ensure that Project Costing and Billing data was appropriately validated and migrated for Go Live
- Post Go Live Support

Richard worked with a multi-disciplinary team of consultants and business users and integrated well with them. I believe Richard would be an asset to any organisation, and I am happy to give him my wholehearted endorsement.

Yours Sincerely



Drew Connolly  
Project Accountant